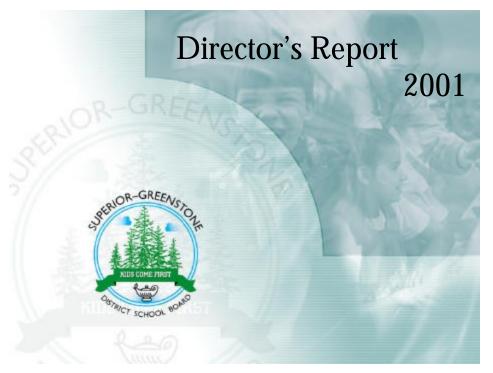
Beliefs of the

Superior-Greenstone DSB

- There should be a safe, secure and inviting learning environment.
- * All people should be treated fairly, equitably and with dignity and respect.
- There should be respect for the unique culture of each community.
- Access to quality educational services should be equitable and open to all.
- * There should be open communication.
- We should foster partnerships within our communities.
- Life-long learning is an all encompassing human endeavour.
- Parents and students share in the roles, rights and responsibilities for their educational journey.
- * Striving to achieve one's personal best.
- Decision-making should be based on a participatory model.

Trustee Residential: April 2000





Director's Message

I tis my pleasure to present to you a snapshot of the initiatives and programs and services we offer as a result of the combined leadership of our trustees, our senior management team, principals and the outstanding work of our dedicated staff.

We must ensure we are responsive to the needs of our educational system at this crucial time as we face declining enrolments and shrinking budgets. Our priorities have focused on the

implementation of the New Ontario Curriculum at the elementary and secondary level. We will gather, analyze, and interpret the data from provincial tests and set targets to improve learning for our students. S triving to achieve one's personal best supports our challenge to meet provincial expectations and succeed on standardized testing.

Change is hard in any organization, but major decisions were made to affect some difficult choices for our day-to-day operations that have resulted in opportunities to enhance the quality of service delivery throughout our system. Clearly, transportation was forefront on this list. Other areas of continued study include the Dual Campus Review for Lake Superior High S chool, French Immersion Review, S afe S chools Policy development, and Prior Learning A ssessment and Recognition process. In each of these studies the focus is on our students. We stay vigilant for ways to reduce costs and become more efficient in ord er to improve student learning.

Our commitment to literacy and continuous school improvement are highlighted in our report. Furnishing children with solid reading, writing and speaking skills enables them to learn, achieve and succeed throughout their education. Focusing on individual learning strengths is key to helping students achieve success and build confidence in their own abilities. In excess of 200 books have been read by the student population in several of our schools during the first four months of the school year. Parents play an essential role in equipping their children with a readiness -to-learn. Working constructively as partners, school and home can enhance an effective learning environment and successful learning strategies.

Continued on page 2

Director's Message

Continued from page 1

Our special education programs require a whole school philosophy and a comprehensive approach to an inclusive learning environment with appropriate program accommodations and modifications. E quity and inclusion are essential components of an authentic learning community. T eachers, parents, and educational assistants have collaborated to ensure appropriate documentation for our Intensive Support Assistance for special education funding. Maintaining standards of excellence for all of our programs and providing clear direction for the future in an ever-changing environment is imperative.

Professional development opportunities provide our staff with the tools to grow, learn and reach new heights. We strive to ensure our professional development is connected to the instructional needs in our dynamic educational environment. Change is a catalyst for personal and organizational growth.

T here are dedicated people working in every corner of our Board, all determined to build and strengthen their connections to each other and the people in our communities. We promise to focus our efforts on the future to promote our students' achievement and success in reaching their goals.

T o our teachers, principals, support staff, administrators and school council members I want to express my deep appreciation for your commitment to our students and ensuring a bright future for all.

> HEATHER WILSON-BOAST Director of E ducation S uperior-Greenstone DS B



"There are dedicated people working in every corner of our Board, all determined to build and strengthen their connections to each other."

Education

The Superior-Greenstone DSB works cooperatively with schools and school community members to build improvement plans to guide system activity and resource allocation. Input is sought from the school community members through school councils, surveys, committees, public forums and direct communication. S tudents are our first priority and we believe that we need to continuously analyze, evaluate and plan for improvement. S chool learning teams engage school councils and school communities in discussing and supporting school and student improvement. A n example of this is the process of gathering and analyzing EQAO results and setting targets for improvement.

French Immersion

The Board has offered early French Immersion programming since 1985. This program, available in Margaret T womey Public S chool offers grades one through six, French Immersion. Teachers focus on French language and culture. We are proud of the graduates of our French Immersion program, many of whom have found their second language especially helpful in university language programs, finding summer employment and in their world travels.

Early Literacy Teachers

Our goal is have every student reading by grade 3. T o this end, our professional learning in the elementary panel focuses on literacy. We have four h alf-time E arly Literacy teachers who support literacy through workshops, conferences, presentations, assessment of students, support for teachers, encouragement for schools and education for parents. Our schools have embraced literacy and encourage reading through challenges, book clubs and professional learning.

Education Report

Continued from page 2

Secondary Panel -

Our secondary schools face the challenge of offering full course paths to graduation in small school settings. Creative timetabling, community partnerships and cooperative education are some of the ways we enhance our strong academic schools. Nearly 70% of our students passed the Grade 10 Literacy T est and our academic students met the challenges of the Grade 9 Provincial Math T est. We will be looking for ways to support our applied students as they face the challenges of a rigorous new curriculum.

We are finishing Phase 6 of S econdary S chool Reform, which included implementation and training on the new curriculum. T eachers and administration participated in subject -specific workshops and worked with program leaders to implement the new curriculum. T here were also sessions for E xemplar T raining and the Curriculum Planner. Phase 7 will focus on more subject-specific workshops as well as assessment and evaluation.

Co-curricular activities abound at all of our secondary schools. The school spirit and enthusiasm is amazing at our interschool sports days.

New Staff Orientation —

The Superior-Greenstone DSB is proud of the cooperative effort of the schools, federations and Board office in welcoming new staff to our system schools. Schools are running formal and informal mentorship programs; federations have different programs available including a full-day, New Teacher Workshop. The Board has a New Employee Orientation session that has been very well received as and we will continue to improve the ways that our Board reaches out and welcomes new employees.

Opportunities for Professional Learning —

The Board is an approved service provider for the Teacher Recertification Program. Our intent is to work together with staff to provide opportunities to meet the requirements of the Recertification Program.

Professional Learning/Development ----

T his Board works cooperatively with staff to determine the needs of professional development through direct input, surveys and committees. Professional learning happens in Board-wide, regional and school-by-school situations. T he use of teleconference, Internet and videoconference are some of the creative ways we manage to overcome the challenges that the geography of our board presents us!



"Co-curricular activities abound at all of our secondary schools. The school spirit and enthusiasm is amazing at our interschool sports days."



Transportation

The Plant's ervices department continued managing the school bus transportation of children in cooperation with the coterminous boards within our boundaries.

A new T ransportation Policy 301 was developed over the first half of the 2001 year. Feedback was gathered from various stakeholders, including parents, parent councils, principals, teachers and others. Implementation of the new policy involved redesign of bus routes and application of new services distances.

S avings realized as a result of the new policy were on target as expected and are a major step toward operating within the funding allocation provided by the Ministry of E ducation.



Energy Management -

T he Plant S ervices department continued the review of the efficiency of buildings through energy management and building control system upgrades.

T he Lake S uperior High S chool (T errace Bay Campus) saw the installation of an energy m anagement system that assumed control of heat units. Previously, energy in the building was controlled by several independent control systems that had failed. T he new system provides energy saving programming and future expandability options to monitor and control building energy use. T his system uses the latest in internetbased access and saves the cost of a dedicated telephone line normally required for off-site control and troubleshooting.

Mould Prevention ____

Investigations continued to be carried out to monitor the presence of mould in S uperior-Greenstone DS B schools including portable classrooms. Follow-up procedures are carried out where moisture problems are found to ensure that mould does not form.



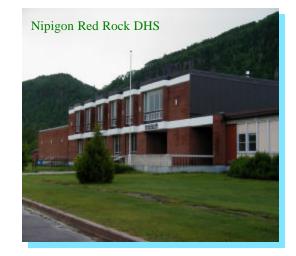
Plant Operations and Maintenance

General _

T he 2000/2001 year was a very productive year for the Plant S ervices department with several building related projects undertaken, as outlined in this report.

Playground E quipment Upgrades Phase 2

T he Board approved a playground equipment replacement initiative based on the Board matching locally raised dollars used for installation of new CSA approved playground equipment. S chools taking advantage of this program included BA Parker, George O'Neill, Red Rock and the Manitouwadge Public S chools.



Other Maintenance and Renewal Projects _

- ⇒ Renovations to the girls shower room in Geraldton Composite HS
- ⇒ Roof replacement to a section of roof in Geralton Composite HS
- ⇒ Parking lot and grounds repairs at ManitouwadgePS
- \Rightarrow Flooring replacement at various schools within the Board
- ⇒ Re-keying and some door hardware replacement at Marathon HS
- ⇒ Completion of the barrier free access project at Lake Superior HS T errace Campus
- ⇒ Playground and ball field work at Marjorie Mills PS
- ⇒ Boiler controls upgrade work at Nipigon Red Rock District HS
- \Rightarrow E lectrical upgrades at various schools within the Board
- \Rightarrow Many other general projects to keep the buildings in good condition.

Information Technology: What's Happening?

Students

- ⇒ Our first pilot of the Cisco Networking course has been developed for delivery at Geraldton Composite HS. S tudents have an opportunity to learn specific skills and acquire the knowledge to design, create and maintain complex computer networks. T wo of the four levels in the program are available. S tudents completing the program may write an exam toward acquiring their Cisco Networking A cademy designation (CCNA). Recognized worldwide by networking employers and professionals, the CCNA positions students very well for excellent employment opportunities. A s well, this is an excellent course for students continuing post-secondary studies in computers.
- ⇒ A n ED-Line Program pilot is running at Marathon HS where parents and student can go online and view the participating students' marks as well as course outlines and more.
- ⇒ A Prometric T esting Centre exclusively for students is being piloted at Marathon HS. S tudents can apply themselves toward an A + Certification, an industry standard for computers. Certification can lead to other designations such as Internet + with Comptia.
- \Rightarrow Videoconferencing potential to offer courses not available because of small class sizes.

Board Office

- \Rightarrow Network infrastructure at the Board Office is being upgraded.
- ⇒ A more user -friendly Board website is in the works to provide both ease and compatibility for parents, students and staff.
- ⇒ The central administration of the information T echnology department is progressing well with the implementation of an on-line IT Work Order S ystem. This will be helpful in making the most effective use of a limited technicians' pool and ideally improve the turnaround time on work orders. A centralized IT department will provide for the administration of school servers that will be accessible from the Board site. Numerous IT issues such as software deployment, upgrades and service packages can be processed in a more timely, consistent and effective manner.
- ⇒ Delivery of a Lakehead ∪ niversity course and offering more meetings via video conference which lowers travel costs and increased opportunities for timely communication between staff and other organizations is ongoing.
- ⇒ We are investigating the leading technology in wireless solutions and broadband connections.
- ⇒ We continue to provide leading technology as well as a sound, secure, workable solutions for all our students and staff.

Schools and Teachers

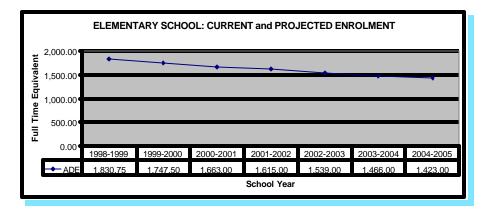
- ⇒ We support one of the best computer to student ratios in the province at 1:3 and we are committed to maintaining this level.
- \Rightarrow We have begun upgrading all our network infrastructure in all our schools.
- ⇒ S olid security changes and web-caching which will increase the students and staff bandwidth is proceeding in all our schools.
- ⇒ We are initiating small school projects where websites created by students can be viewed by the public.
- ⇒ E xploring and developing opportunities to deliver interesting and meaningful IT professional development for our staff is ongoing

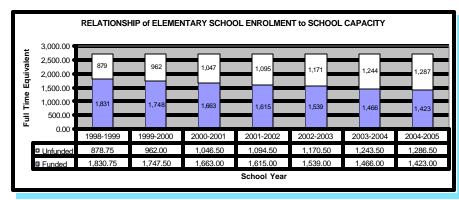
"We support one of the best computer to student ratios in the province at a level of 1:3."

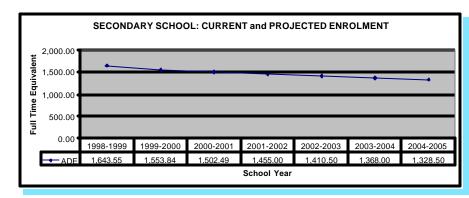


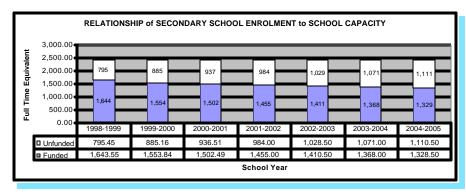
"A Prometric Testing Centre exclusively for students is being piloted at Marathon HS and we are piloting a Cisco Networking course at Geraldton Composite HS."

Enrolments, Projections and School Capacities









Superior-Greenstone DSB

Facts at a Glance

S chools	
E lementary	10
S econdary	5
Total S chools	15
Student Enrolments	
E lementary	1,615
S econdary	1,015
Total Number of Students	3,070
rotaritatiber of 3 tadents	3,070
E lementary S taff	
Teachers	99
Principals	10
Vice Principals	4
Support Staff/Educational Assista	ants 45
Custodial S taff	25
⊤otal ElementaryStaff	183
Secondary Staff	
Teachers	113
S econdary Principals	5
Vice Principals	5
Support Staff/Educational Assista	
Custodial staff	26
⊤otal Secondary Staff	194
Board Administration/Support Sta	aff 24
⊤otal School Board Staff	401
New Hires	
Permanent Teachers	23
Occasional⊤eachers	7
*Vice Principals	2
Educational Assistants	
Library⊤ echnicians	1
Custodian	1
*(A lso promotion of internal candida	tes to
administrative positions)	

2001 Director's Report - Page 6

The Business of Superior-Greenstone DSB

FOR THE SCHOOL YEAR 2001-2002

Superior-Greenstone District School Board estimates for the 2001-2002 period total \$30,060,860.

ENROLMENT	2001-2002	1999-2000	
Estimated Day School Enrolment - Elementary	1,605.50	1,676.50	1,798.00
Estimated Day School Enrolment - Secondary	1,473.88	1,572.83	1.588.72
Estimated Day School Enrolment - Board Total	3.079.38	3,249,33	3.386.72

EXPENDITURES	2001-2002	2000-2001 1999		
Salaries & Wages	20,499,062	20,248,374	21,032,214	
Employee Benefits	2,565,788	2,368,411	2,704,315	
Staff Development	217,340	252,565	129,816	
Supplies & Services	2,487,364	2,637,212	2,549,647	
Replacement Furniture & Equipment	585,822	422,366	581,235	
Capital Expenditures	288,980	198,967	623,552	
Debt Charges & Interest	110,746	144,219	307,936	
Rental Expenditures	115,025	232,717	93,080	
Fees & Contractual Services	2,815,518	2,792,080	2,182,147	
Other	362,215	386,086	175,731	
Transfers to Other Boards	13,000	13,000	13,000	
Total Fusion ditunes	000 000 000	20 605 007	20 202 672	

Total Expenditures	30,060,860	29,695,997	30,392,673

REVENUES	2001-2002	2000-2001	1999-2000	
Fees	1,220,382	983,334	1,234,907	
Transportation Recoveries	387,500	430,000	418,477	
Rental Revenue	111,500	110,000	14,893	
Transfer from Reserves	230,000	0	165,581	
Other Revenue	363,851	406,621	65,000	
Local Taxation	7,808,681	9,213,162	8,920,659	
Government Grants	19,938,946	18,552,880	19,573,156	
Total Revenues	30,060,860	29,695,997	30,392,673	

		NON			PUPIL		
EXPENDITURE CATEGORIES	CLASSROOM	CLASSROOM	ADMINISTRATION	TRANSPORTATION	ACCOMMODATION	OTHER	TOTAL
SALARIES AND WAGES	13,591,752	4,021,853	945,680	0	1,939,777	0	20,499,062
EMPLOYEE BENEFITS	1,662,145	478,218	113,561	0	311,864	0	2,565,788
STAFF DEVELOPMENT	150,210	19,480	44,250	0	3,400	0	217,340
SUPPLIES & SERVICES	735,158	163,633	256,223	0	1,332,350	0	2,487,364
REPLACEMENT FURNITURE AND EQUIPMENT	286,322	105,400	135,500	0	58,600	0	585,822
CAPITAL EXPENDITURE	281,580	1,200	6,200	0	0	0	288,980
DEBT CHARGES & INTEREST	0	0	0	0	110,746	0	110,746
RENTAL EXPENDITURE	72,562	23,763	18,700	0	0	0	115,025
FEES & CONTRACTUAL SERVICES	105,000	0	303,564	1,957,804	449,150	0	2,815,518
OTHER	6,090	0	89,017	0	21,910		117,017
TRANSFERS TO OTHER BOARDS				13,000			13,000
RESERVE PROVISIONS						245,198	245,198
Total Expenditures	16,890,819	4,813,547	1,912,695	1,970,804	4,227,797	245,198	30,060,860



Bette Bartlett

Chair Nipigon 887-2605





Guy Champagne Vice Chair Marathon 229-1434

Randy Krystia Geraldton 824-3460

Les Aylward Red Rock / Dorion / Hurkett 857-1245

Your Trustees



Lindsay Harris S tudent T rustee 886-2201 (Photo Unavailable)

Wendy Krystia

Beardmore / Longlac /Jellicoe / MacDiarmid 824-3460



Larry Fraser Marathon 229-3172

Kathryn Notwell Schreiber / Terrace Bay 825-9221

> Darlene Keenan Manitouwadge 826-3890



Board Administration

Heather Wilson-Boast, Director of E ducation Bruce Rousseau, S uperintendent of Business Patti Bailey-Pella, S uperintendent of E ducation Cathy T subouchi, Manager of A ccounting S ervices Wayne Chiupka, Manager of Plant S ervices Dan Bourgeault, A ssistant Manager of Plant S ervices Barbara Draper, Coordinator of Human Resource S ervices Bradley Ross, Co ordinator of Information T echnology Rose-Marie Joanette, A dministrative A ssistant

Superior-Greenstone DSB

_Our Vision ____

"The Superior-Greenstone DSB will create and maintain a school system that

delivers quality e ducation for every student."

__Our Mission ____

"The Superior-Greenstone DSB

will ensure that

'Kids Come First.'

The Superior-Greenstone DSB

will communicate and work collaboratively with its employees,

its schools, its advisory councils, community agencies

and organizations, parents, and the general public

to achieve its stated

Vision and Mission "



We Welcome Your Comments

T his Director's Annual Report is produced and designed by Superior -Greenstone DSB. For more information about anything in this report please call or write to: Superior -Greenstone DSB, P.O. Bag 'A', 12 H emlo Drive, Marathon, Ontario POT 2E0 Tel: (807) 229-0436 or 1-888-604-1111 Web Site: www.sqdsb.on.ca E-mail: boardoffice@sqdsb.on.ca